SLU Landscape (SLU: L) Working Group report on activities, 2015-2017

Note: This report contains an executive summary and two appendices documenting activities and work products of SLU: L and the SLU: L working group.

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EXECUTIVE SUMMARY

SLU LANDSCAPE (SLU: L) operates as a cross-campus network that collects, galvanizes and animates university resources in the landscape architecture field. Its members, SOL, LAPF, AEM, the MOVIUM think-tank, and the URBAN FUTURES (UF) platform, total approximately 170 staff. Responsibility for steering and coordinating SLU: L activities falls to an 8-person working group (WG) including one facilitator who administers and manages SLU: L initiatives.

In all its undertakings to foster collaboration and cooperation SLU: L adheres to the vision and values expressed in the LTV Faculty Strategy. Since its inception in 2014, SLU: L has evolved from a cross-departmental 'portal' for cooperation and joint profiling into an action-oriented network. It currently promotes and oversees results-oriented projects and planning efforts in three areas:

- COOPERATION/COLLABORATION though regular WG meetings; an annual "Call for Ideas" (CFI); and joint action planning process initiated April 2017 (JAPP).
- STRATEGY/COMMUNICATION creating <u>www.slu.se/landscape</u>, a (beta) web presence managed in SOL, and developing communication plans to increase visibility of SLU Landscape resources.
- CULTURE BUILDING/STAFF DEVELOPMENT- developing an action-oriented WG; devising
 recurring program and process protocols; inviting collaborative contributions (CFI projects)
 Members make substantial unreimbursed contributions toward realizing collective SLU: L goals. SOL
 created and manages the interim webpage using its communicator; LAPF funds the program facilitator;
 MOVIUM provides tactical support, etc. It is, however, unlikely that the time and effort required to
 build up SLU: L can be maintained at the current rate without support from higher leadership levels to
 help cover SLU: L administrative and communication costs, specifically.

Findings

The SLU: L initiative is at a pivotal point in its development. Collaborative culture-building has begun to take hold "horizontally". It has not yet been integrated "vertically". For the network to firmly establish itself and provide value to the institution, bottom-up contributions to SLU: L need to be incentivized and reinforced by matching top down commitments. Without a strong show of support from leadership, reciprocal investment and engagement across departmental and faculty levels, LTV and SLU risk their strategy and values being perceived as "hollow", and the SLU: L initiative, which depends on motivated staff, will lose momentum. Managing collaborative efforts takes time. It also requires a willingness to share scarce resources. These facts need to be accepted and acknowledged for SLU: L to successfully sustain its early momentum, over the long term.

Recommendations for long term success and value at university, faculty, department and staff levels:

- Formalize and secure Faculty funding for a 20% administrative position dedicated to SLU: L (to translate initial member investments into secure long-term department and faculty value)
- Secure and strengthen the SLU: L webpage as the "go-to" place for landscape communications (host the page above departmental level; fund costs for content and technical maintenance)
- Agree on and realize a set of joint strategic actions, using April 2017 workshop inputs (to reconfirm member cooperation and enhance the visibility of a coordinated SLU: L presence)
- Extend the CFI initiative for another 3 year cycle, maintaining current levels of funding from each department, and increasing LTV contribution to encourage CFI follow up work

1.0 What is SLU Landscape (background)

SLU Landscape (SLU: L) was initiated by a 2014 LTV faculty commission. Its initial mission was to meet the need "for a joint platform and 'center without walls' for better internal collaboration, strengthening the position of 'landscape' within SLU, and for external profiling" with the goals of leading to "better research, partnership and education." Following a mid-2015 report by then LAPF HoD and working group chair, Cecil Konijnendijk van den Bosch, SLU: L was extended until June 2018 ("Inrättande av koordinerande grupp för verksamhetsområde landskap för perioden 2015-09-01 - 2018-06-30"). The den Bosch 2015 report documented the status and development of SLU: L, provided details about its main players/actors and made various proposals, including setting a dedicated annual budget for targeted activities (not yet realized). In September 2016, Caroline Hågerhåll met with the Dean of LTV to verbally report on activities, and discuss ongoing administrative and communication needs.

This reporting document outlines SLU: L activities undertaken from June 2015 to August 2017. These activities, open to all SLU: L staff, are designed to realize and support broad LTV and SLU strategic values and visions and form the foundation for building a culture of collaboration in the SLU Landscape field. They are steered and organized by a working group set up as part of the original LTV commission.

1.1 Who we are (actors)

SLU: L operates as a cross-campus network that collects, galvanizes and animates university resources in the landscape architecture field. Network members include SOL, LAPF, AEM, the MOVIUM think-tank, and the recently formed URBAN FUTURES platform (UF). Overall, SLU: L represents a total of approximately 170 SLU staff. The responsibility for steering and coordinating activities falls to a SLU: L working group (WG). The current WG includes Caroline Hagerhåll (AEM, chair, on sick leave), Lars Johansson (SOL), Ingrid Sarlöv-Herlin (LAPF), Caroline Dahl (Movium), Lisa Diedrich (UF), Bruno Santesson (SOL DLA), Anna Bengtsson (AEM, replacing Caroline Hagerhåll) and Andrea Kahn (program facilitator, and interim chair). The WG chair position rotates annually, in January. In April 2017, following discussion with the LTV dean, the group added an LTV liaison, to improve interface with the Faculty. The acting liaison, Ida Andersson, attends two strategy meetings annually.

1.2 What we do (projects)

SLU: L adheres to the vision and values expressed in the LTV Faculty Strategy, fostering collaboration and cooperation between members through joint actions and clear communication. Originally thought of as a cross-departmental 'portal' for cooperation and joint profiling of the landscape field within SLU, SLU: L has since evolved into an action-oriented network promoting and overseeing collaborative activities and strategic joint action planning among its members. In 2015, SLU: L launched its first key results-oriented action, the "Call for ideas" (CFI). The CFI encourages bottom-up collaboration offering seed funding for five cross-disciplinary, cross-departmental, and/or cross campus projects per year. The CFI is now in its 3rd round. Staff interest in the CFI started strong in 2015. It dropped noticeably in 2016-17. Several project participants have voiced concern that "nothing ever really changes" despite their efforts to make a difference. All ten CFI projects funded to date have potential to benefit SLU, LTV and SLU: L, but would require explicit departmental and/or faculty backing to make real impact over the long term.

During the 2017 April SLU Landscape day, a workshop solicited staff inputs for the second major action, a "Joint Action Planning Process" (JAPP). The JAPP will yield a shared set of items that all member entities will include in their separate strategic plans, to strengthen SLU: L as a collective of mutually supportive actors. To promote cross-campus exchange, in 2016, SLU: L initiated bi-annual SLU Landscape days (October/Alnarp April/Ultuna) with meetings, workshops, and seminars. The interim SLU: L webpage went live in January 2017 (for details of activities and outcomes, see Appendix B).

1.3 How we work (process)

The SLU: L Working Group constitutes the core for steering, collaboration and coordination of SLU: L activities. The group meets regularly to manage ongoing activities, identify collaboration opportunities between members, and consider long-term strategic planning to strengthen internal and external visibility of SLU's landscape resources. Between 2015-17, it has focused on inviting new collaborations among staff (CFI); encouraging strategic planning among its members (JAPP initiative); improving crosscampus exchanges by expanding participation in, and improving communication about, SLU Landscape days and the CFI. Since 2015, the WG has regularized its annual meetings and events calendar; formalized working processes and communication protocols; created "sub-groups" to oversee and realize specific activities; and developed guidelines and frameworks to facilitate the realization of recurring events. (for details see Appendix A). Group members effectively volunteer their time; administering the SLU: L network demands (conservatively estimated) 20% per year, presently being primarily carried by program facilitator/acting chair, Professor (Adjunct) Andrea Kahn.

1.4 What we have learned (benefits/risks)

SLU: L collaborative culture-building has started to take hold "horizontally" (between individual staff on CFI teams; across members involved in the JAPP) but not yet "vertically". A consistent group has demonstrated interest in the ambitions of SLU: L since 2015. They participate in the CFI, and take the opportunity to meet and team with colleagues from other departments and/or campuses. This core groups exhibits genuine commitment to building a stronger landscape environment at SLU, initiating collaborative seed projects to build researcher skills, synergize teaching resources, gain better access to funding, etc. To transform these short-term CFI efforts into long-term SLU assets, the departments and faculty need to mobilize and provide help. SLU: L successes will increase in value to the faculty if made visible and communicated to the university and beyond. Thus far, LTV has not delivered more than promises to consider possible communication/administrative support.

Some staff do not yet prioritize or fully understand the goals of SLU: L. Many people claim difficulty fitting SLU: L events into their schedules. To address this, the WG devised an annual calendar: as activities recur regularly over some years they will hopefully become "routine". In part, SLU: L faces serious communication hurdles. Staff have been slow to use the new webpage (www.slu.se/landscape) to find information. Communicator support for updating content remains skeletal; and creating the final webpage design and content updating protocols cannot be undertaken until a "permanent" address is secured above the current "departmental" level of the interim location under SOL.

To create a culture of collaboration takes time, leadership and sustained effort. Historically, SLU has cultivated an atmosphere where departments and staff have grown accustomed to competing for limited funds, staff support, etc. To replace this with a cooperative sense of enterprise makes an attractive university goal; but, absent strong leadership and commitment from all institutional levels it will be hard to realize. Early SLU: L successes could easily backfire unless perceived by staff as valued by

leadership. Contributions benefiting SLU: L at large need to be visibly recognized to maintain trust in the institution. Staff and network member enthusiasm will diminish if people don't see LTV/SLU stepping up to help transform their seed project efforts into real organizational change.

1.5 How to move forward (recommended next steps to foster long term traction)

Over the past two years, the focus of SLU: L has been internal toward setting up a network of landscape actors within the LTV faculty. Members are discovering new ways to collaborate, as are individual SLU: L staff. The time has come to look upward and outward:

- Shift to vertically-oriented collaborations, where
 - Departments support and partner with individual staff to provide them time to further develop, and create long term traction for good "seed" ideas
 - LTV recognizes SLU: L network member contributions and successes, and actively advocates for more resources for Landscape from the highest university level
- To increase external visibility of SLU's landscape resources/offerings:
 - SLU: L needs staff and support to establish a well-designed, well-maintained webpage that can showcase and positively reflect SLU Landscape field resources in the best possible light
 - Draw on the outward facing mission of the university level Urban Futures Platform to bring the SLU: L message to a larger audience.

SLU: L takes serious investment from its members. If LTV and SLU do not match this investment, they risk their strategy and values being perceived as "hollow" by staff who dedicate time and effort to SLU: L projects. Bottom-up participation must be incentivized and reinforced by reciprocal top down inputs:

- Formalize and secure Faculty funding for a 20% administrative position dedicated to SLU: L (to translate initial member investments into secure long-term department and faculty value)
- Secure and strengthen the SLU: L webpage as the "go-to" place for landscape communications (host the page above departmental level; fund ongoing content and technical maintenance)
- Extend the CFI initiative for another 3 year cycle, maintaining current levels of funding from each department, and increasing LTV contribution to encourage CFI follow up work for projects with potential to return long term value and economic savings through synergy.

Network members need to commit to act as a collective body if they want to reap long term benefits from their collaboration, and grow resources for the landscape architecture field in and beyond SLU:

- Agree on and realize a set of joint strategic actions, using the April 2017 workshop inputs (to reconfirm and enhance the visibility of a coordinated SLU: L presence)
- Address cost sharing issues, and develop a collective strategy to pursue substantive faculty and university support to grow visibility of, and resources for, the SLU landscape field.

APPENDIX A

SLU Landscape work process

By putting clear operational and communication protocols in place, the WG has created the framework necessary for the continuation of SLU: L over the long term

1.	SLU: L activity o	calendar	p 7
2.	WG Meeting pi	rotocols	
3.	Call for Ideas	- announcement	p 8
		facilitation protocolorganization/process	p 10
4.	SLU Landscape	day basic program framework	p 11

1. SLU: L ANNUAL ACTIVITIES CALENDAR

SLU LANDSCAPE ANNUAL ACTIVITIES TIMELINE

(SLU:L WG) WORKING GROUP MEETING (CFI) CALL FOR IDEAS (pre-project)

CALL FOR IDEAS (project roll out and management)

(SLU:LD) SLU LANDSCAPE DAYS (Wednesday/Thursday, 3rd week April and October)

	January	February	March	April	May	June	July	August	September	October	November	Decem
Call for					_			CFI Poster finalized	CFI Announced	CFI Teaming Workshop (SLU:L DAYS)	CFI Application Due	CFI wini project selectio
Ideas	CFI Project Team Launch meetings			CFI interim project facilitation meetings				CFI final team debrief meetings/ final project reports due	SLU WG delivers annual and CFI process reports to LTV	CFI Final Project publi- team reports (SLU:L DAYS)		
SLU:L WG events	SLU:L WG working Meeting/ Rotate annua SLU:L WG cha		SLU:L WG working meeting	SLU:L WG Strategy meeting with LTV liaison SLU:L DAYS Activity		SLU:L WG working meeting		SLU:L WG working meeting		SLU:L WG Strategy meeting with LTV liaison SLU:L DAYS Activity		
SLU:L days			SPRING SLU:L Day workshop proposals due	ULTUNA SLU:L DAY					FALL SLU:L Day workshop proposals due	ALNARP SLU:L DAY		

2. SLU: L WG MEETING PROTOCOLS (agreed to April 2017)

A Regarding WG Meeting & communication protocols, it was agreed to

- 1. Manage "housekeeping" tasks by email and preserve WG meeting time for substantive discussion of collaboration opportunities (between SOL/LAPF/AEM/UF/Movium) and long-term planning issues
- 2. Institute five (5) regular WG meetings per year (with additional meetings called as needed):
 - a. Three (3) working meetings, early January, March, late August [1-1.5 hr.]
 - b. Two (2) strategic meetings (w/ LTV Liaison), April & October, 2-hr minimum (on SLU:L day)
- 3. All meetings will have pre-set agendas. WG members provide chair with suggested mid and long term biz agenda items 1 month in advance of meetings, and chair will draft agenda on that basis.
- 4. All WG members will contribute '5 lines' over mail (2 wks. prior to each meeting) with collaboration opportunities they wish to discuss/explore with other WG members

B Regarding SLU:L long term planning, it was agreed to

- 1. Retain the bi-annual "schedule" of April and October meetings alternating between Ultuna/Alnarp
- 2. Institute a regular programming framework/structure for SLU Landscape day (see attached proposed SLU Landscape day program structure submitted for internal WG review and comment)

3. CFI PROCESS DOCUMENTS AND PROTOCOLS

CFI ANNOUNCEMENT

CALL FOR IDEAS: SLU LANDSCAPE

Planting seeds of resource synergies

SLU LANDSCAPE – a network comprising LAPF, SOL, AEM, Urban Futures and Movium – invites Call for Ideas (CFI) proposals for collaborative seed projects that will make landscape topic work more visible at SLU; help build external research networks; and/or strengthen landscape education offerings. A total of **200,000 SEK** will be equally distributed to support up to **5 implementable ideas** that:

- + Give visibility to, and realize synergies between existing SLU LANDSCAPE teaching, research and outreach resources, represented by LAPF, SOL, AEM, Urban Futures (UF) and Movium.
- + Support results-oriented engagement between SLU: L members from across campuses; and/or disciplines; and/or research, teaching, and outreach activity at SOL, LAPF, AEM, Movium and UF
- + Advance interaction opportunities across well-established Landscape knowledge areas and modes of knowledge production already in place at SLU.

What kind of ideas are we looking for?

- COLLABORATIVE IDEAS allowing staff from across the SLU LANDSCAPE network to team up, jointly identify, and work together on a shared matter of concern
- PRACTICAL IDEAS that can be implemented/tested within an 8-month time frame
- IMPACTFUL IDEAS that deliver useful, immediate outcomes for project participants while triggering long-term benefits and wider-reaching effects for SLU: L
- **CONSTRUCTIVE IDEAS** that advance their authors' individual growth and development goals and contribute to realizing a SLU LANDSCAPE vision
- DARING IDEAS that propose concrete steps for breaking down hurdles to collaboration at SLU

What form might these action-oriented ideas take?

Anything that triggers synergy benefits: joint excursions, course development, staff development seminars, marketing strategies, inter-departmental seminars, joint teaching formats, collaborative method workshops, inter-disciplinary education modules, visioning activities, collaborative teaching tools, workshops exploring integrated research and teaching ...

What does a team need to submit in their proposal?

- **List WHO is involved:** identify team members; describe their primary SLU activity, research / teaching w/dept., discipline, campus location, and Movium or Urban Futures platform affiliations
- **Describe HOW the project will be realized:** provide a simple action plan, w/8- month timeline, action step/tasks and preliminary budget; identify primary contact with CFI project facilitator
- Explain WHAT will result: list proposed concrete outcomes, and how team, SOL/AEM/LAPF departments and LTV Faculty will benefit from realizing this project idea
- Argue WHY it matters: explain immediate and long-term value for SLU LANDSCAPE and team members that comes from realizing this idea

Where do we send the proposal, and by when?

Email completed English proposals (2-page maximum) to Andrea.Kahn@slu.se before 1 November 2017

What is the evaluation process?

Proposals will be assessed based on mix of team, feasibility of action plan, potential impacts of proposed results, and relevance to SLU Landscape's vision to optimize diversity, visibility and success, and its mission to enhance and build upon existing resources in ways that benefit all SLU Landscape field members. Reviewers will be the cross-departmental SLU Landscape working group: Ingrid Sarlöv-Herlin (LAPF), Lars Johansson (SOL), Bruno Santesson (SOL-LA), Caroline Dahl (Movium), Lisa Diedrich (Urban Futures Platform), Anna Bengtsson (for Caroline Hägerhäll, AEM), assisted by Andrea Kahn (Interim working group chair/Call for Ideas project facilitator).

What if I have a question?

A "CFI information workshop" during fall SLU LANDSCAPE days will give staff a chance to share ideas, seek out teammates and solicit guidance on the application process (see description below). You may also email question(s) to Nina Vogel, Lars Johansson, or Andrea Kahn.

What is the full 2017-18 CFI timeline?

Launch: Call for Ideas 20 September 2017

Info Workshop 18/19 October 2017 (Fall SLU Landscape day, Alnarp)

Submission due 1 November 2017
Submission Review 15 November 2017
Notification 29 November 2017
Public Announcement of Winners 6 December 2017
Kick off project meetings January 2018
Interim project meetings April 2018

CFI Workshops/Events April 2018 (Spring SLU Landscape day, Ultuna)

Final debrief project meetings August 2018
Project outcomes/lessons learned report September 2018

Public project outcomes presentation October 2018 (Fall SLU Landscape day, Alnarp)

INFO WORKSHOP DESCRIPTION

SLU Landscape days, 18/19 OCTOBER 2017 (TIME/LOCATION TBD)

The *Call for ideas* info and matchmaking session invites teaching, research and outreach staff from SOL, LAPF and AEM, Movium and UF interested in using the *Call for Ideas* to meet and collaborate with SLU Landscape colleagues. The hands-on session will provide an opportunity to

- Ask and get answers to questions about the CFI application (process)
- Sharpen your CFI proposal idea (content)
- Get help identifying team members for an idea you already have in mind
- Go shopping for ideas or projects you would like to participate in

The session will be facilitated by Nina Vogel (experienced CFI project team member) and Andrea Kahn (CFI process facilitator).

CFI DEBRIEF AND REPORTING PROTOCOL

CALL FOR IDEAS: SLU LANDSCAPE: Planting seeds of resource synergies

2017-2018	CALL FOR IDEAS CALENDAR
January 2018	- Project team kick-off meetings (via SKYPE, with AK project facilitator)- Launch Press release posted on SLU Landscape webpage
April 2018	Interim project team meetingsSLU Landscape day CFI workshops/activitiesinterim press release posted on SLU Landscape webpage

August 2018 - Final Project Team meetings (process debriefs / draft project reports)

- Final Project "Outcomes and Recommended Next Steps report" due

(see requirements below).

September 2018 CFI PROJECT & PROCESS reports due to LTV faculty (prepared by AK)

October 2018 Public Presentation of Project Outcomes during fall SLU LANDSCAPE DAY

CFI PROCESS OUTLINE/WORKING GROUP TASKLINE.TIMELINE

1/ CFI PROJECT TIMELINE (annual cycle ties into SLU Landscape days)

Launch: Call for Ideas September

2016/17 CFI outcomes presentation FALL SLU LANDSCAPE DAY 2017/18 CFI teambuilding workshop FALL SLU LANDSCAPE DAY

Kick off project meetings January
Interim project meetings April

CFI PROJECT workshops/seminars SPRING SLU LANDSCAPE DAYS

Pre-final project meetings/team reports August

CFI Project/Process Reports September (delivered to SLU WG/LTV Dean)

2017/18 CFI OUTCOMES PRESENTATION FALL SLU LANDSCAPE DAY

2/ SLU:L WG WORKING GROUP TASKLINE.TIMELINE

TASK 1. DEVELOP CALL (ANNOUNCEMENT TEXT/POSTER DESIGN)

Circulate poster and announcement text for comments (AK)

Comments due to AK for incorporation into Final draft (SLU:L WG)

Finalize SEK funding/review tasks/process [SLU:L WG]

Finalize poster / w/SLU WG (AK)

TASK 2 ANNOUNCE "CALL"

Deliver PRINTED POSTERS to working group (Christel)

_ Post POSTERS (ULTUNA & ALNARP) HoD's/WG

_ Email announcement/Verbally review process (FIKA/coffees)

Confirm 2016-17 presentations for October Landscape days (AK)

Task 3 ORGANIZE CFI TEAM BUILDING WORKSHOP (October SLU Landscape days)

Identify organizers/ workshop leaders,

Meet workshop leaders to finalize detailed activity schedule / tasks

HoD emails staff, theme and subject leaders, to encourage CFI workshop participation

Hold workshop

TASK 4: PROCESS SUBMISSIONS

Collect & count submissions (AK)

2nd email to extend by 1 wk if insufficient response (HoD's)

Circulate Submissions to WG for individual review (5 days) AK

Send compiled comments with top 5 ranked (and reasons) to AK WG

Circulate collated responses back to WG AK

TASK 5: SELECT and ANNOUNCE WINNERS

Conference call meeting to Decide on Award Winners (AK attends by Skype)

Communicate to winning teams – further requests if needed (HoD's)

PUBLIC announcement of winners (SLU:L webpage, FIKA, etc.) HoD, LJ,

Follow up on funding process (CD/ANDREAS?)

Follow up on process with primary team contact (AK)

3/ COMMUNICATIONS PLAN

PROJECT LAUNCH: WG members circulate call via email; present poster at FIKA/Dept meetings

Pre- SLU L Day workshop Communications – SLU Landscape working group (HoD's and Movium/UF)

- send email advertising workshop and inviting people to prepare 'themes' beforehand
- send email requesting staff to provide themes/ideas to Workshop Planning team

Post SLU L Day workshop activity

• send email reminding project teams of proposal submission date (HoD's)

Press releases for SLU Landscape webpage

(AK drafts)

- September 2017 Announce CFI launch with link to poster
- December 2017 Announce winning projects
- March 2018 Announce upcoming SLU Landscape day CFI related events on web
- April 2018 Update on projects following interim meeting

4. SLU LANDSCAPE PROGRAM FRAMEWORK

The new *SLU LANDSCAPE DAY Programme* runs *Wednesday 12h - Thursday 12h*, leaving time for meetings before and/or after Landscape Day activities. Regular information sharing activities include:

- o FALL DAY (only): Public presentation of prior year CFI projects & CFI matchmaking session
- SPRING DAY (only): Ongoing CFI project related seminars/workshops
- o SPRING & FALL: SLU: L Working Group bi-annual strategic meeting [Day 1] and report [Day 2]
- SPRING & FALL: Alnarp & Ultuna exchange meetings for Education and Research group leaders
 Staff submit proposals for activity/event timeslots 4 weeks in advance; concurrent events encouraged

BASIC PROGRAMME STRUCTURE (adjustable as required)

Day I [9- 11:30]	12:00 – 17:30 (includes lunch/followed by joint dinner) rooms made available for related meetings/seminars
12-12:45	Lunch offered (location and planning by host campus HoD). (15 min break to reassemble)
13:00-13:20	Official start: Program overview/introduction (SLU WG)
13.30-15:00	Afternoon event 1
	(FALL only: public presentation of prior year CFI projects & CFI matchmaking session)
15:00	Afternoon break
15.30-17.30	Afternoon event 2a/2b (in Spring, possible continuation of event 1)
18.00	End of day
19.00	Joint dinner (location and organization planning by host campus HoD)
D 2	0.20 42.20
<i>Day 2</i> 8.30 – 9.45	8:30 – 12.30 Morning event 1 (could be multiple concurrent activities/workshops)
9.45	Morning break
10.00 -11.20	Morning event 2 (could be continuation of event 1)
11:30 – 12.00	SLU WG Wrap up/ delivery of SLU:L annual report/feedback/next steps
12.30	Official close
[13- 16]	rooms made available on host campus for related meetings/seminars

APPENDIX B SLU LANDSCAPE ACTIVITIES

SLU: L activities are conceived to synergize SLU landscape resources through collaborative work, improved information-sharing, and joint strategic planning.

1. SLU Landscape days	p 13
2017 fall draft program	
2017 spring program	
2016 fall program	
2. Call for Ideas, 2016/17 final process report	p. 22
Poster, 2018	
3. Joint action planning, Update	p.25
4. SLU Landscape webpage (interim)	p 32
5. Collaborative staff projects	p 33

Fall 2017 SLU LANDSCAPE DAYS

18 October	12:00 – 17:30 (includes lunch/followed by joint dinner)
[9- 11:30]	Preprogram options Rooms made available for related meetings/seminars (contact: Helena Edberg)
12-12:45	Research Lunch offered by the faculty.

Plenum (Terra Nova)

13:00-13:20	Official start: LTV-faculty on SLU Landscape (Håkan Schroeder)
13:20-13:40	Official start: Program overview/introduction
13.40-14.30	Introduction to Urban Futures platform
14:30	Afternoon break
15.00-15.30	Lecture/talk by Diedrich Bruns and Sanda Lenzholzer, Editors of <i>Research in Landscape</i>
	Architecture: Methods and Methodology.

Breakout sessions (various locations)

(Links to detailed descriptions below)

15.40-17.00 1	. 0	pen seminar with SLU's Urban Futures platforn	n
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- 2. Research dissemination and communication through MOVIUM think tank
- 3. Landscape research methods reading circle
- 4. Synergy workshop for teachers
- 5. "I ask, you sketch" a speed-date workshop for better collaboration
- 6. Artistic exploration

Evening options

17.00-18.00	Optional: Tour of the Landscape lab or the Rehab garden. For "rehab garden tour"
	information contact Lillian Lavesson or Sara Kyrö

19.00 Dinner. Location TBD

19 October 8:30 - 12.30

Plenum (Terra Nova)

8.30 - 9.30	2016-17 Call for Ideas (CFI) - Presentation and open discussion (everyone attends)
9.30	Morning break

Breakout sessions (various locations)

ssion and workshop

- 2. Three (more) games about design theory...
- 3. Tableaux continus floor talks on evolutionary mappings for Nyhamnen
- 4. Collaboration and outreach in teaching
- 5. Master projects evolving from department culture and practice

Plenum (Terra Nova)

11:30 – 12.00 SLU: L WG Wrap up/delivery of SLU: L annual report/feedback/next steps

12.00 Official close

12.10 Lunch

Afternoon available for meetings

PARALLEL WORKSHOP SESSIONS DESCRIPTIONS

Day 1 – 18th October, 15:40 – 17:00 (1-hour 20 min)

OPEN SEMINAR with SLU's URBAN FUTURES PLATFORM

The **Urban Futures Platform invites you** to an informal workshop session. We look forward to engaging with interested colleagues in a dialogue on urban futures, your contributions to urban futures related research and teaching, and our collaboration in shaping relevant research questions and approaches for tackling 'the urban'. In particular, we will take up the following issues:

- 1. What do you see as the urban challenges SLU teachers and researchers should address?
- 2. What ongoing teaching and research do you propose to help develop urban futures?
- 3. What do you expect the Platform to help you with?

The Urban Futures Platform team Lisa Diedrich, Josefin Wangel and Nina Vogel see this workshop as an opportunity to understand the thinking and acting about 'urban futures' at SLU, who is who, what is going on where... They want to get insight into your environments and expectations, in view of forging the Platform's strategic line and its activities for the forthcoming year.

RESEARCH DISSEMINATION AND COMMUNICATION through Movium Think Tank

The **Research dissemination and communication** session invites teaching and research staff from SOL, LAPF, AEM, and UF to a dialogue on how to improve societal impact through smart communication of teaching and research findings. The session will provide an opportunity to:

- Get information about current dissemination and communication opportunities through Movium Think Tank.
- Identify current dissemination and communication needs from SLU Landscape staff.
- Discuss future communication techniques and platforms such as podcasts, motion graphics

Participators from Movium will by Caroline Dahl, head of Movium Think Tank; Titti Olsson, Cheif editor of The Magazine STAD; Göran Nilsson, Editor of Movium Fakta and Anders Rasmusson, Editor of Movium web and social media.

Reading circle

The aim of **Reading Circle** workshop, based on the anthology "Research in Landscape Architecture: Methods and Methodology (2017) by Adri van den Brink, Diedrich Bruns, Hilde Tobi and Simon Bell (editors). Routledge "Research in Landscape Architecture: Methods and Methodology" will be to

- discuss selected book chapters considering what we can learn about current methodology and how to move on from there
- to meet the need for critical discussion, close reading, communicating different ideas in engaging ways, and discuss what makes a productive setting for close reading and discussion about theories and methods in landscape architecture
- to plan how to proceed with further reading circles

Preparation: Read chapters 4, 7 & 13: "Research in Landscape Architecture: Methods and Methodology" (2017). The book can be downloaded free at the SLU library: http://www.tandfebooks.com/action/showBook?doi=10.4324/9781315396903

Organized by: Ingrid Sarlöv-Herlin

Synergy workshop for teachers

Many teachers want to meet and discuss teaching, collaborations, have a chance to exchange ideas and educational materials. Our 2016-17 CFI started these conversations between teachers across campuses and we now want to continue by inviting more people to participate. During this session, we would like to get inputs from you about future planned synergy workshops, that will be held the morning before ,or the afternoon following, SLU Landscape Days.

- What subject would you like to discuss with other teachers?
- What teaching activities, courses would you like to know more about?
- Any suggestion for the programme? Should the attendants to these workshop bring any kind of material, examples from their own teaching?

Organized by: Åsa Bensch and Marina Queiroz

Organized by: Åsa Bench and Marina Queiroz

"I Ask, You Sketch" – a SPEED-DATE WORKSHOP for better collaboration

This speed date gives teachers and researchers at the LA-divisions in Ultuna and Alnarp a chance to get to know each other a little bit, in a short time. We believe personal interaction forms the foundation for collaboration (compared to a business partner or networking in general). The speed date will provide an opportunity for you to:

- Ask and get answers to give a colleague a proper personal and professional profile
- Strengthen the relationships from having a fun and creative time together
- Open up the possibility to make a new friend in a collaborating colleague

The session will be facilitated by Maria Wisselgren and Anna Robling, landscape architects and teachers at Ultuna.

Organized by: Maria Wisselgren

Artistic Exploration

No description provided, for information please contact the organizer.

Organized by: Carola Wingren

Day 2 -19th October, 10:00 – 11:20 (1-hour, 20 min)

Call for Ideas INFO WORKSHOP DESCRIPTION

The *Call for ideas* info and matchmaking session invites teaching, research and outreach staff from SOL, LAPF and AEM, Movium and UF interested in using the *Call for Ideas* to meet and collaborate with SLU Landscape colleagues. The hands-on session will provide an opportunity to

- Ask and get answers to questions about the CFI application (process)
- Sharpen your CFI proposal idea (content)
- Get help identifying team members for an idea you already have in mind
- Go shopping for ideas or projects you would like to participate in

The session will be facilitated by Nina Vogel (experienced CFI project team member) and Andrea Kahn (CFI process facilitator).

THREE (MORE) GAMES about design theory...

The Design Theory Group invites all members of the SLU Landscape community to attend/participate in three related activities about their 2017 CFI project, 'Three Games about Design Theory,' as follows:

- A formal presentation (part of the panel presentation of all CFI projects 2016/17) where CFI
 teams will present the project's goals, activities, and findings. The presentation will include
 selected audio recordings made during the discussion phases of the games.
- An interactive exhibition in which the topics and themes that emerged from the project will be
 expressed as a series of open-ended propositions. (Look for the posters around the SLU Alnarp
 campus in the days before and during the Landscape Days.)
- An open **playshop** where participants will be invited to reflect on the above propositions, discuss project findings, propose concrete actions—and perhaps play a few games themselves... *Please apply for the playshop via the link and webpage of SLU L.*

See you there!

For further information contact Thomas Oles, thomas.oles@slu.se and/or Vera Vicenzotti, vera.vicenzotti@slu.se

TABLEAUX CONTINUS - floor talks on evolutionary mappings for Nyhamnen

The course 'Planning Project: Driving Forces and Contemporary Tendencies' 2017 exhibits the results of an experiment with new forms of mapping site and site projects for Nyhamnen, Malmö, inspired by Alexander von Humboldt's evolutionary idea of knowledge, and updating his historic approach to knowledge creation through a combination of science and the arts. The course teachers and some students will be present for floor talks in the exhibition.

Where: Corridor in Alnarpsgarden

Organized by: Marie Andersson and Lisa Diedrich (course teachers), Gunilla Lindholm (course leader)

Collaboration and outreach in Teaching

The *Collaboration and outreach in Teaching* session invites teaching, research and outreach staff from SOL, LAPF and AEM, Movium and UF to influence an ongoing policy work on how to increase the collaboration between teaching and society.

The "Programnämnd" has asked Mats Gyllin, Vice Dean with Responsible for education at Bachelor's and Master's level together with Lisa Germundsson of Partnerskap Alnarp and Caroline Dahl of Movium Think Tank to form a working group and to propose protocols and actions that can operationalize collaboration between teaching and practice. The background for this "ask" stems from a recent project called ICECAP, funded by Vinnova with SLU as one of several participating universities. The session will provide an opportunity to:

- Get information about the ICECAP projects conclusions and findings.
- To influence what the working group will propose to "programnämnden" interms of actions to take and protocols to instate.

The session will be facilitated by Mats Gyllin and Caroline Dahl.

MASTER PROJECTS EVOLVING from Department Culture and Practice (Masterprojekt utvecklas ur Institutionens kultur och praxis)

No description provided, for information please contact the organizer.

Time: 1 hour

Organized by: Marie Larsson

SLU LANDSCAPE DAYS April 27-28 2017, ULTUNA

APRIL 27, 2017

19.00h Dinner at Dryck & Mat, Olof Palmes Plats 2, Uppsala

APRIL 28, 2017

Room W at Ull's House, Ulls väg 27, Ultuna

09.00-09.30 Welcome to the Landscape Day

09.30 – 12.00 Morning workshops:

A. Ecotone Field study

This workshop uses a field study exercise to explore the variety of perceptions and vocabularies used within the landscape field to conceptualize, describe and discuss a common site. It aims to foster collaboration between colleagues from different subfields of Landscape Architecture.

B. Literature Circle

The workshop is a part of a reading circle on the book Research in Landscape Architecture Methods and Methodology. The primary purpose of the workshop is raise awareness about the need for critical discussions, close reading, and how we can communicate different ideas in engaging ways.

12.00 – 13.00 Lunch at Ulls Restaurang, Duhrevägen 8.

13.00-15.00 SLU Landscape Action Workshop

The vision and mission for SLU landscape was framed initially in 2014 as a manifesto. While somewhat vague and abstract, that document provided an important guiding principle. Now it is time to get more specific. By group-sourcing actionable proposals, we all contribute to the SLU landscape vision, and move from "talk the talk" to "walk the walk". Drawing on the contributions of many, results from this workshop will be used to formulate an SLU Landscape action plan.

15.00-15.30 Closing - Afterthoughts and next steps

General info

Everybody makes their own travel and accommodation reservations.

Use your own reference but state that it is the SLU Landscape day when handling the invoice. The faculty will pay.

Suggested hotel is Radisson Park Inn in Uppsala.

See you there!

Attendance data - 41 staff (22 Ultuna/19 Alnarp)

Landscape Days 10-11th of November, 2016

Thursday 10 th o Place: Terrand	
13.00	Welcome! – Lars, Stefan and Caroline.
13.15	Presentation of the $2^{\mbox{\scriptsize ND}}$ CALL FOR IDEAS, and Project Team Building Workshop – Mark and Nina
14.30	Coffee
15.00	Short talks (parallel sessions with 15 min break). Room: Terranova and Sunnan – Jesper, Mark, Marina and Anders.
16.15	Organized bus transport to hotel and City Walk. Depart from Bobos hjärta at 16.30 to Elite Hotel Savoy, arrival 16.50. Departure from Elite Hotel Savoy 17.35 to Stapelbäddsparken, arrival 17.50.
	Meeting for subject group leaders. Room: Wisteria – Thomas Oles
18.00	City walk (Stadsvandring) in Malmö – Gunnar Ericson
19.30	Pre-drinks and mingle at Eatery Social Taqueria
20.00	Dinner at Eatery Social Taqueria

Friday 11th of November

Place: Ateljén, Wisteria, Hathorsrummet and group rooms (library): Aralia, Adonis, Betula and Rosa.

9.00	"drop in fika"
9.20	Workshop opening – Jesper, Mark, Marina and Anders.
11.00	Information about MISTRA Urban Futures – Magnus Johansson, MISTRA UF/MAH
11.15	SLU Landscape – Håkan Schroeder and Lena Ekelund Axelson
11.30	Lunch
12.30	Parallel workshop cont.
14.15	Highlights from the workshops – workshop leaders
14.45	Conclusions and future perspective – Stefan and Caroline.
15.0	Organized bus transport to Malmö Central station. Depart from Bobos hjärta at 15.15, arrival 15.35 (Train leaves 16.11).

City walk (Stadsvandring) in Malmö with Gunnar Ericson

Gunnar Ericson was Malmö City's head gardener 1985-2011 and one of the key actors in Malmö's transformation during these years. Gunnar will tell you about the process, the high profile projects and what went on behind closed doors that led the city to becoming what it became.

Gunnar is going to take us on a walking tour that starts at Stapelbäddsparken 18:00. The walk will be based on the path which is supposed to link Västra Hamnen with the city centre. We will finish by Malmö Live just after 19:30, where Gunnar, amongst other things, was responsible for the artistic decoration.

General information

This year's Landscape Days will focus on the expertise and experience we have in our departments. In connection to this, the 2nd annual SLU Landscape Call for Ideas will be presented, which aims to function as a vehicle to support and realise collaborations across SLU Landscape. A Call For Ideas Project Team Building Workshop will follow this. In additions, the faculty dean and deputy dean will speak about SLU Landscape and Magnus Johansson will also speak about MISTRA Urban Futures.

Please note that the Landscape Days consist of separate parts stretching from the 10^{th} - 11^{th} November. The Call For Ideas workshop on the 10^{th} of November is not related to the choice of workshop on the 11^{th} November. The short talks during Day 1 will be in two parallel sessions and may be chosen on the day.

Information to speakers on day 1

Those who are going to present are:

- Kristina Blennow
- Christine Haaland
- Thomas Oles
- Kerstin Nordin and Mark Wales
- Kurt Johansson
- Jesper Persson
- Mads Farso
- Gunilla Lindholm
- Maria Ignatieva
- Nina Oher and Anna Bengtsson

The presentations can be about research findings, teaching techniques, pedagogical approaches, general important issues, methods, some fun new idea that you would like to highlight and maybe develop further etc. The only thing is that it has to be limited to 7 minutes – either as a Pecha Kucha or a free talk. Titles are presented on the spot.

Workshop participants

Workshop 1: Gathering of SLU Landscape PhD students	Ingrid.Sarlov-Herlin@slu.se
	thomas.oles@slu.se
Place: Betula	Caroline.Dahl@slu.se
	na.xiu@slu.se
	Per Berg
Workshop 2: Do children's landscapes have a future in SLU	mark.wales@slu.se
Landscape? [the Children and Landscape group]	Kerstin.Nordin@slu.se
	bruno.santesson@slu.se
Place: Ateljén	anders.rasmusson@slu.se
	Maria.Kylin@slu.se
	Marit.Jansson@slu.se
	Parvin.Mazandarani@slu.se
	fredrika.martensson@slu.se
	anna.robling@slu.se
	Gudrun Rabenius
Workshop 3: Landscape perspectives, as potential for SLU:s	bengt.persson@slu.se
"sustainability image". [Gunilla Lindholm]	Kurt.Johansson@slu.se
	Anders.Larsson@slu.se
Place: Wisteria	Caroline.Hagerhall@slu.se
	mads.farso@slu.se
	Maria Ignatieva
	Thomas Eriksson
	Gunilla Lindholm
Workshop 4: Discussion on the assessment of independent	Marie.Larsson@slu.se
projects/work. [Marie Larsson]	Eva.Kristensson@slu.se
	Ylva.Dahlman@slu.se
Place: Adonis	<u>Ulla.Myhr@slu.se</u>
	jesper.persson@slu.se
	Tobias.Emilsson@slu.se
	Thomas Randrup
	maria.wisselgren@slu.se
Workshop 5: Workshop on a specific course, theme or research	Christine.Haaland@slu.se
topic. Exactly what is to be discussed will be chosen by	Asa.sang@slu.se
workshop members during Day 2. [to be announced]	nina.vogel@slu.se
	Mattias.Qvistrom@slu.se
Place: Aralia	Petra.Thorpert@slu.se
Workshop 6: canceled	
Workshop 7: Norm Creative Education - about norm criticism,	Marina.Queiroz@slu.se
diversity and gender in the education. [Marina Queiroz]	lars.johansson@slu.se
	neil.sang@slu.se
Place: Hathorsrummet	Anna.Peterson@slu.se
	Karin.Svensson@slu.se
	Eva-Lou.Gustafsson@slu.se

2. Call for Ideas 2016-17 Final Process Report

Call for Ideas 2016-17 Final Process Report to SLU Landscape working group and LTV Dean Compiled by Andrea Kahn, CFI Facilitator

Overview of five Call for Ideas seed projects:

The second SLU: L CFI funded five seed projects aimed at strengthening landscape teaching and research. The Research Funding Seminars (Neil Sang, Bengt Persson, Nina Vogel, Maria Ignatieva) sought to expand staff knowledge of landscape research funding sources. Talking about teaching; creating collegiality & find synergies (Åsa Bensch, Marina Queiroz, Arne Nordius, Karin Svensson, Maria Wisselgren) explored ways to improve cross-campus teaching synergy and better utilize existing landscape teaching resources, resulting in a framework for recurring workshops where Alnarp and Ultuna campuses teachers gather to exchange ideas. Integrating Management and Environmental Psychology in the Landscape Architecture programs at SLU (Anna Bengtsson Patrik Grahn, Helena Mellqvist, Thomas Randrup, Petter Åkerblom, Tomas Eriksson) sought to integrate management and environmental psychology topics into landscape architecture courses, developing a proposal for adoption in teaching curriculums. Research in Landscape Architecture, Methods and Methodology: a literature circle and workshop (Ingrid Sarlöv-Herlin Lisa Diedrich; Maria Ignatieva; Thomas Oles; Christine Haaland, Anna Peterson) used a reading circle to generate discussion on landscape research and teaching methods, and 8 Games about Design Theory (Thomas Oles, Vera Vicenzotti, Lisa Diedrich, Arne Nordius, Matthew Cashmore, Ylva Dahlman) held a workshop for researchers, teachers and students to explore how design theory relates to design practice.

Recommended SLU: L follow-through on projects:

CFI project reports include a "FUTURE ROAD MAP" outlining how to move forward and gain long-term value from preliminary CFI investments. This year. I recommend that the 3 projects with the most clearly defined next steps be targeted continued departmental and/or faculty support:

- **1.** The RESEARCH FUNDING seminar proposes establishing a regular (bi-annual) event at faculty level, organized by the Grants Office, where funders and researchers can meet face-to-face at a fixed date in the calendar that staff can anticipate and therefore plan to attend. First step involves a meeting with faculty and department leaders, in October 2017.
- **2.** The TALKING ABOUT TEACHING project demonstrated a real need to establish an annual "Synergy in Teaching" workshop, held during spring SLU Landscape days. Project coordinators have developed a detailed program, and offered to coordinate the first workshop in spring 2018. Teaching exchanges should also be taken up as a joint action item.
- **3. The MG/EP JOINT COURSE team** would expand to include staff able to address/solve pragmatic issues related to running a joint course, e.g. payment for working hours, travel costs, course evaluations, etc. [The proposed group: Maria Kylin, Karl Lövrie, Allan Gunnarsson, Helena Mellqvist, Thomas Randrup, Patrik Grahn and Anna Bengtsson]

Leadership level staff (Dean, HoDs, GU leaders) should quickly arrange to meet with successful CFI project teams to discuss how to move forward. If any money remains in the 2016-17 CFI account, it should be allocated specifically to follow up activities for these 3 projects. This will demonstrate recognition of staff contributions and help ensure that seed project benefits from the three initiatives above extend to as many SLU: L staff as possible.

Recommended SLU: L changes to the CFI process (lessons learned, 2017)

- Asking teams to identify a "project coordinator" (suggested by teams in 2015-16) resulted in team
 members expecting coordinators to drive the project. To foster more collaborative endeavor, the
 2018 call asked that one team member act as a 'liaison' to the project facilitator.
- Teams treat project reporting as a formulaic task. To encourage information sharing and knowledge building across SLU: L, the 2018 reporting guidelines will be modified to ask for substantive content, focused on sharing useful and usable knowledge rather than itemizing activities and/or expenses.
- Institute a meeting between teams and relevant HoDs and / or faculty staff, at the half way point, to encourage integration of bottom up contributions and top down missions.

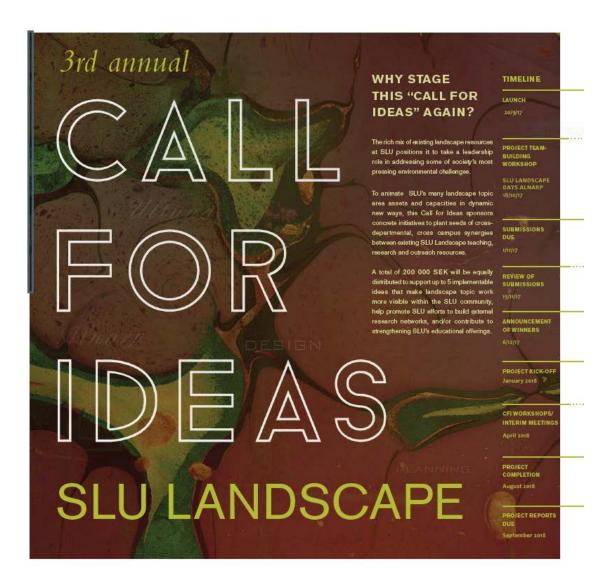
Participant suggestions for an evolving/improving the CFI initiative

"Certain kinds of project require not only financial resource but also administrative resources and moral-authority from senior management to ensure interest from outside agencies and SLU staff, particularly where a longer-term commitment would build momentum from the initial CFI project. It is therefore recommended that the start-up protocol of CFI projects include an opening meeting between the team and all heads of department (e.g. as part of the SLU Landscape Day) where support needs are identified, and the closing protocol has a similar opportunity to ensure longevity." "Encourage project cross-over between teams funded in any one year."

"Develop opportunities for project teams from different years to interact, and follow the further implementation of seed projects from earlier years (perhaps at the spring time SLU Landscape day)."

"It would be better if the project leader instead could ask for meetings with the facilitator when problems or questions arise."

"... the once-a-year application procedure might kill the initiative. We think a mixture between long waiting time and only one annual call to get funding, will work poorly for the teaching staff. What other resources for teaching development at SLU could be utilized?"



WHAT KIND OF IDEAS ARE WE LOOKING FOR?

5 IDEAS THAT REALIZE SYNERGIES BETWEEN EXISTING LANDSCAPE RESOURCES AT SLU IN NEW WAYS

- COLLABORATIVE IDEAS
- PRACTICAL IDEAS
- MPACTFUL IDEAS
- CONSTRUCTIVE IDEAS
- DARING IDEAS

WHAT IS THE TIMEFRAME?

Project ideas must be realized in 8 months (Jan-Aug)

WHAT FORM MIGHT THESE ACTION-ORIENTED IDEAS TAKE?

Anything that triggers benefits of resource synergy: joint excursions, cross-disciplinary courses, staff development seminars, marketing strategies, inter-departmental research seminars, joint teaching formats, collaborative method workshops, inter-disciplinary education modules, pedagogical courses, collaborative teaching tools, workshops exploring integrated research and teaching...you get the ideal

WHAT DOES A TEAM NEED TO SUBMIT IN THEIR PROPOSAL?

- LIST WHO IS INVOLVED and identify main focus (education, outreach, research, etc.)
- DESCRIBE HOW THE PROJECT WILL BE REALIZED include simple action plan, 8-month time-line, and preliminary budget
- EXPLAIN WHAT WILL RESULT and how team, departments and LTV Faculty benefit
- ARGUE WHY IT MATTERS immediate and long-term

FOR FULL FUNDING DETAILS AND SUBMISSION REQUIRE-MENTS REFER TO EMAIL ANNOUNCEMENT, PROPOSALS TO BE TWO (2) PAGE MAXIMUM, ENGLISH TEXT.

WHAT IF I HAVE A QUESTION?

A "Project Team Building Workshop" planned for the fall SLU LANDSCAPE days will give staff a chance to share ideas, seek out teammates and solicit guidance frompast participants. You may also email question(a) to Andrea Kahn or Lars Johansson.

WHO IS ELIGIBLE?

All staff at LAPF and Movium, the Landscape Architecture Division at SOL, and the Environmental Psychology subject group at AEM.

WHERE DO WE SEND THE PROPOSAL, AND BY WHEN?

Email proposals to Andrea.Kahn@sluse before 1 November 2017

Proposals will be microred by the area-departmental SLU Landrage working group: Careline Higgerhall (AEM, chair), Lun Johanson (SOLL), Careline David (Motosum) and larged Serliv-Heinfell-LPD), Lea Desdrich (Unban Pattern Tufferen), Brann Senterans (Division of Landrage Andersteiner, SOLL) arvived by Anders Echin (advisor) Call for Ideas project facilitation)



SLU LANDSCAPE ACTION PLANNING

Purpose:

The vision and mission for SLU:L was framed initially in 2014 as a manifesto. While somewhat vague and abstract, that document was important as a guiding principle. Now it is time to become more specific. By group-sourcing actionable proposals through a workshop, we contribute to the SLU landscape vision and move from "talk the talk" to "walk the talk". Drawing on the contributions of many the outcomes of this workshop will be used to inform the development of SLU Landscape. In addition, departments and faculty within SLU Landscape are welcome to adopt relevant outcomes of the action planning in their various strategies, actions plans and everyday work.

Work to date:

- 1. April August 2017 the Action Workshop was held as part of the SLU Landscape Day. Approx 30 people attended to solicit ideas in 3 areas: outreach/communication, education and research. The outcome was 27 "raw" action proposals.
 - Members of the SLU: Landscape working group individually reviewed and prioritized (many were overlapping) in terms of short/mid/long term efforts. Determined best way to proceed was to make recommendations for ideas that benefit and should/could be prioritized by all SLU:L 'members' (Sol LAPF AEM Movium UF). Draft as of July 2017, see appendix 1.
- 2. May 2017 five of the actions proposed during the workshop on April 28 was submitted to the faculty's call for actions, see appendix 2. No word yet if these were accepted or rejected.
- 3. July 2017 Met to discuss specific recommendations to the SLU:L partners. Identified 3 ideas each from Education/Research and Communication/outreach, see below.

Next steps:

4. Aug 2017 – WG meeting to present list of 6 recommended ideas to take into action – chosen because the are believed to be easy to proceed, and/or will reinforce other activities.

Education/research:

- i. Guest rooms for faculty (Ultuna/Alnarp) set up a calendar and a process for how to sign up (rooms exist but info of where need to be compiled into comprehensive list)
- ii. School of landscape/Phd school do a prestudy.
- iii. Seed-money from LTV-level cross campus teacher exchange (serves as a continuation of Asa B's/Maria's CFI project on teaching synergies, should be supported by all dept's and campuses)

Communication/outreach

- iv. Writing course (Movium can provide)
- v. SLU Super Landscape Day
- vi. Communication protocols (what goes up on the webpage and how. etc) all members to name a 'communication liaison' who coordinates dept. content with SLU:L web manager/communicator.

	ACTION	CATEGORY	COMMENTS	PRIORITY
OUTWARD MESSAGING: The below all concern clarifying purpose, message, a points" for WG to use at every occasion with internal and external audiences	OUTWARD MESSAGING: The below all concern clarifying purpose, message, audience. Assuming the WG can agree on points" for WG to use at every occasion with internal and external audiences		language, this can be quite easily initiated through the webpage, "talking	webpage, "talking
1.	Important to be clear about purpose, goals, direction with "SLU Landscape". What is our profile?	Communication/ Outreach	 add landing page text to explain purpose "collect, galvanize and animate university resources in the 	HIGH PRIORITY
11.	New webprofile for SLU:L including video lectures, info and guidande to us as the world's largest LA group.	Communication/ Outreach	landscape architecture field" 2. make space on webpage for documents	Relates to #1
	Better structure. Projects and publications.		3. target web content toward outside AND inside SLU audience all members to name a 'communication liaison' who coordinates dept. content with SLU:L web manager/communicator	
18.	Eftersträva ökad samsyn* mellan forskare och lärare >> starkt varumärke. * kunskapsutbyte, samverkan och gemenskap.		Could this language be adopted in as part of a mission or goal statement, and communicated on the webpage? Also a 'talking point'	Relates to #1
27.	Viktigt att vara tydlig om vilka forskningsprojekt som ingår, alltså samlat. Gäller även utbildning och samverkan.	Communication/ Outreach Research Education	Clarification of Criteria for inclusion as SLU:L project/work – this could be messaged on the website. Website could include list of ongoing research projects, or links to project descriptions on Dept. research pages	Relates to #1
22.	Georeferencing of research/teaching for SLU:L website.	Communication/ Outreach	Could be interesting to visualize where our research/teaching takes place, but is quite a big task. Perhaps SLU:L WG could ask the question of what/how this could be done, once we have a webpage and communicator in place.	LOW PRIORITY.

COLLECTIVE ACTIONS/JOINT VENTURES between members	ween members			
2.	SLU Landscape "Annual report". Eg to compile dept. reports to communicate the whole of SLU:L. (resp. SLU:L WG)	Communication/ Outreach	This could gradually be implemented. First step is that SOL shares their template.	MED PRIORITY.
			For 2017-2018 identify at least one 'adopter' of SOL model?	
20.	SLU Super Landscape Day Planning, communicating, realizing, documenting	Communication/ Outreach	Program outline (AK draft for Aug mtg?) A budget (LJ draft for August meeting)	HIGH PRIORITY
			Practionner/outsider names (CD?) Documentation follow up plan (BS) Coordination w/ FU (??) Venue organisation (Movium) if practitioners are targeted this is the occasion to 'advertise' professional outreach (see next 2 items below)	
PROFESSIONAL OUTREACH				
4.	Develop courses for practitioners.	Communication/ Outreach Research	This is done by Movium already. Do we want to develop other courses? Or is someone eager to offer a	MED PRIORITY
		Education	course? Perhaps Movium could make a call or instate a structure for	
			how to propose/offer theme and competence as well as information to all staff on what courses that are	
	===		offered. Caroline/Movium?	
19.	Strategically invite practitioners etc. to seminars - Who can offer something to compete with eg. Teknologiskt Institut? Movium? - The professionals request this How do we reach them?	Communication/ Outreach	Relates to # 4	

STAFF DEVELOPMENT				
ώ	Formulate new urban research areas.	Communication/	1. coordination effort with new	
	Academia/practice. Create a forum.	Outreach	platform.	
	(resp. SLU UF).		2. ask FC new head for inputs for	
			3. fall SLU Landscape day	
			workshop?	
ō.	Internal Writing/reading circle/course.	Communication/	Obvious rollow through of 2017 CFI	
		Research	up funding? Should be pushed to	
		Education	show value of CFI initiative as	
			seeding ground for longer term	
7]	11		impacts on SLU:L	
1/.	avsatt tid för att hvøga gemensam kultur	Communication/	commitment visible to staff	
	avsatt tid för att bygga gemensam kultur, väl förankrat av chefer.	Odtreach	commitment visible to stan	
21.	Workshop/course in popular science	Communication/	This is something that Movium	High Priority
	writing – with good guidance.	Outreach	(through Titti Olsson) has executed	(Easy to achieve)
			repeated annually (?)	
EDUCATION				
5.	Joint design studio on Swedish	Education		MED Priority
	urbanization. S&N (?)			
5.	Competence development for teachers.	Education	Relates to question 6a, internal	MED Priority
	(New xxxx, practice, expertise)		writing/reading circle course and	
	Resp. Bruno S + GUL in Alnarp		question 9.	
6.	Landscape engineering programme in	Education	Why 'double' something available in	MED Priority
	Uppsala		Alnarp? It is hard for landscape	
	Resp. Sofia E, Åsa B, Kurt mfl.		companies to recruit landscape	
			engineers in mid and north Sweden.	
7.	The school of landscape architecture* in	Education	10 years' time frame.	High Priority
	Alnarp, Ultuna & Umeă.		A pre-study to understand the	
			opportunities of gathering all	
			educational programmes, including	
			landscape" To strengthen	
			collaboration within SLU.	

SLU Landscape Action Planning: commented outcome from workshop April 28, 2017. Commented by Lars, Bruno, Andrea and Caroline D.

	Alnarp/Ultuna. We could be better			
	With videolink between		at SLU landscape	
High Priority	1 year.	Research	(Lunch) lecture/seminar series in common	25.
	to improve the equipment at Alnarp			
	We think there already is a decision		Resp. IT-people at the dept.	
	workshops		behavior.	
	recently with IT offering		technique, spatial arrangement and	
	I saw an email go out about this		instruction and facilitation) interaction,	
High Priority	1 year.	Research	Better IT-communication "how to do it –	24.
	content?		Ć	
	access to research for course		internal match-making within research	
	Can teachers be invited so they get	Research	Symposium with short presentations for	14.
	Are these both part of one event?		necessarily current projects.	
	Relates to #10?		Sharing research interest but not	
	1 year.	Research	Researcher speed dating Alnarp/Ultuna.	13.
	how to sign up for them is needed.			
	Alnarp. Information on where and			
	Ultuna and to some extend in			
	Office spaces to borrow exists in		Resp. Heads of dept.	
	lyear	Research	Internal guest rooms available.	12.
			Researcher invade teaching space.	
			invade research space.	
spring 2018	,	Teaching	"infiltration opportunities". Teachers	
SLU Landscape Days	3 years.	Research	REACH-ing. Workshop to identify	10.
Landscape day				
Not at the SLU	related to # 5?	6		
Landscane Day	different time/place? Can this he	Research	Collective retreat for teachers/researchers	'n
	Relates to question /	-		
	3 years.	Research	SLU Landscape research school (PhD)	8.
				RESEARCH
MED Priority	This is for the Programme Board to deal with.	Education	Bachelor/master exams together	16.
	costs between Amarp/Oituna			
	The Faculty already pays the travel			
o	principle		teacher exchange	Š
High Priority	This is Asa B's CFI project in	Education	Seed-money from ITV-level cross campus	15.

SLU Landscape Action Planning: commented outcome from workshop April 28, 2017. Commented by Lars, Bruno, Andrea and Caroline D.

				26.		
		Respn. Mark W.	"Children's environment" action plan.	Keeping competence development in eg.		
				Research		
applications	Support for joint research	for follow up on CFI	This is about continued LTV support	1 year	lectures/seminars.	to invite SLU landscape to different

LTV Action Plan Contributions

All proposals derived from action workshop during SLU Landscape Days in Ultuna April 28, 2017.

LTVisit

Proposal to instate protocols and funds for a continuous staff exchange between LTV-Alnarp and LTV-Ultuna. The protocols will elaborate on the preconditions for exchange (what to do, duration of stay, expected outcome/impact etc.) as well as how staff can apply. The benefit of the proposal will be a stronger collaboration between the two LTV-campuses.

School of Landscape

Pre-study to understand the opportunities of gathering all educational programmes, including PhD (post 2020 when SOL's current PhD schools comes to an end), under one label of "School of Landscape". To strengthen collaboration within SLU and to strengthen the competitiveness of various SLU programmes.

LTV Super Landscape Day 2018

Celebrating the rich and various knowledge within SLU Landscape in terms of research, education, collaboration and outreach. Inviting fellow universities, industry and public sector. Planning, communicating, realizing, documentation.

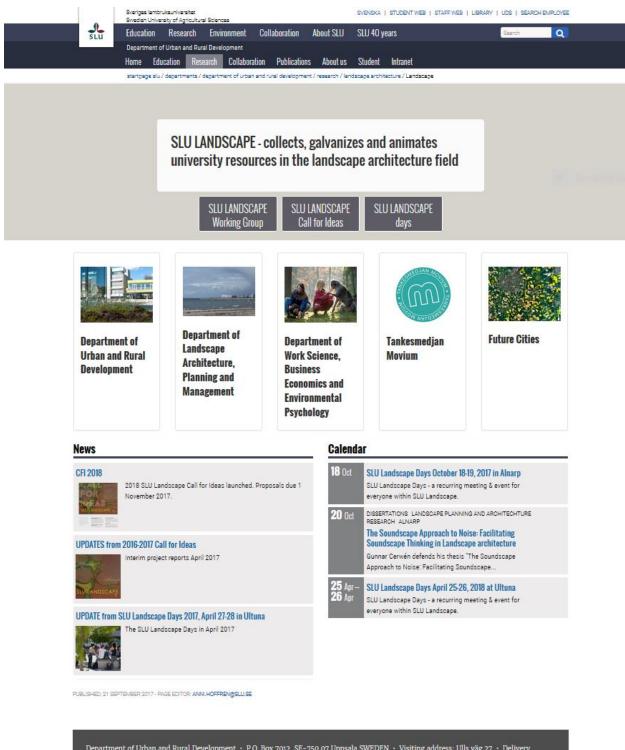
REACH-ing

An annual workshop to identify specific co-operation opportunities cross campuses, disciplines, teaching & research.

Popular science writing

Workshop in popular science writing.

Screen capture (25/09/2017) of SLU Landscape (interim) landing page, housed at SOL website



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prospective students Press room All SLU locations	
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prospective PhD students environmental data Umea	Blogs at SLU

(COMPILED BY ANDREA KAHN 4/17)

SUBMITTED BY Anders Rasmussen/ MOVIUM (SLU Collab Project list (3/3017)

Title: Urbana löpspår (Urban running tracks)

Depts/Groups: LAPM, Movium, with participation from AEM.

Staff team: Mattias Qviström, Linnea Lindström

Title: Kan god utemiljö minska upplevelsen av störning från buller? (Can good public spaces decrease the

perception of noise?)

Depts/Groups: LAPM, AEM, Movium

Staff team: Erik Skärbäck, Gunnar Cervén, Patrik Grahn

Title: National platform for urban ecosystem services (http://www.movium.slu.se/ekosystemtjanster)

Depts/Groups: LAPF, SOL-LA, Movium

Staff/Team: Harald Klein (project coordinator), Ann-Marie Fransson, Christopher Raymond, Åsa Ode

Sang, Daniel Bergqvist, Caroline Dahl

SUBMITTED BY Lisa Diedrich /Mads Farso (SLU Collab Project list (3/3017)

Title: Site specific design. Driving force for harbour transformation

Depts/Groups: Landscape planning, Design of urban landscapes, Governance & management, w/[KU

Copenhagen/ AHO Oslo]

Staff Team: Gunilla Lindholm, Lisa Diedrich, Caroline Dahl, Andrea Kahn, Bengt Persson [Henrik Reeh,

Peter Hemmersam, Elisabeth Sjödahl]

Status: Accomplished. Interreg IVA funding 2014/ FUSE grant 2014/ Movium Partnerskap grant 2014

Title: Temporary use: Sliding into informality or fostering democratic experimentation?

Depts/Groups: Governance & management, Design of urban landscapes, w/Malmö Uni Urban Studies

Staff Team: Nina Vogel, Lisa Diedrich, Peter Parker

Status: 2018 Formas application in development [ch. to be published in *Enabling Urban Alternatives: Crises, Contestation, and Cooperation* /Palgrave MacMillan, using 2016 declined Formas application]

Title: Vivacity – Horizon 2020 application

(for details, see below)

Title: Landscape Lab 2.0

Depts/Groups: Urban vegetation, Design, Management (?), South Swedish forestry department **Staff Team**: Tobias Emilsson, Lisa Diedrich, Åsa O Sang, Mads Farso, Allan Gunnarsson, Susanna L

(names needed)

Status: Funding application in development

Title: The Million Program as Heritage – A new Swedish garden perspective

Depts/Groups: Urban: Design group, Planning group **Staff Team** Mads, Alexander, Eva K, Karl, Åsa A

Status; Riksantikvariatsembetet (project draft rejected), revised application ongoing (Formas or other)

(COMPILED BY ANDREA KAHN 4/17 using data provided by theme group leaders)

SUBMITTED BY Carola Wingren

Project title: Wilderness" - ett kulturellt möte mellan människa och natur på en parkeringsplats

Group / depts: Design, Vegetation

Staff team: Carola Wingren, Karin Svensson

Status: Started March 2017, Movium activity funding

Project title: Landskapet och skissen

Group / depts: LAPF/ SOL

Staff team: Carola Wingren, Thorbjörn Andersson, Ylva Dahlman, Mattias Qviström, Bengt Persson,

Anna Jacobsson, Johanna Deak Sjöman

Status: Book project, in print

Project title: Artistic research at SLU Landskap **Groups/depts**: LAPF, SOL Artistic research

Staff team: Carola Wingren, Peter Dacke, Marie Andersson, Alexander Henriksson, Gunnar Cerwén,

Petra Thorpert, Thomas Oles, Ylva Dahlman, Gudrun Rabenius

Status: No specific funding, exploratory phase

SUBMITTED BY Thomas Randrup/ Governance and Management (SLU Collab Project list (3/3017)

Project Title: User participation in woodland management of urban private-public transition zones

Depts/Groups: Governance & management; Urban vegetation

Staff Team: Hanna Fors, Märit Jansson, Anders Busse Nielsen, Björn Wiström

Status: ongoing. Funded by a partnership between Movium and the municipality of Holstebro; Urban Transition Öresund; the EU project Green Surge; the Governance and management theme group

Project Title: New space cooperatives: Governing and transforming future urban sites

Depts/Groups: FUSE project

Staff Team: Nina Vogel and Helsingborg Municipality (fx Alfred Nerhagen), FUSE

Status: Ongoing (Nina Vogel postdoc funded by FUSE 100%)

Project Title: Social capital (Ökning av stadens sociala kapital genom deltagande processer vid utveckling

av urbana utemiljöer)

Depts/Groups: Governance & Management, Landscape planning ...and

Staff Team: Asa O. Sang, Nina Vogel, Thomas Randrup, Anna Persson & Helsingborg Stad, FUSE

Status: Application submitted to Länsförsäkringar (1st step)

Project Title: Car free city districts (Bilfria urbana district)

Depts/Groups: Governance & management, Planning theme group + LTH

Staff Team: Nina Vogel, Anders Larsson FUSE Till Koglin (LTH transport planning), Elizabeth Marcheschi

(LTH environmental psychology)

Status: Vinnova Application submitted (1st step)

Project Title: Plats för lek (Grounds for play)

Depts/Groups: Governance & management, Landscape planning, SoL + AEM

Staff Team: Märit Jansson and Åsa Klintborg Ahlklo (+Eva Kristensson, Stina Bodelius, Eivor Bucht, Ulla

Berglund, Maria Kylin, Maria Nordström etc).

Status: Funding from various foundations 2014-2016 (including FUSE). Published book (2016).

(COMPILED BY ANDREA KAHN 4/17)

Project Title: VIVACITY – promoting vibrant, inclusive and sustainable cities through nature

Depts/Groups: Governance & management, Planning, Design of urban landscapes, Urban Vegetation **Staff Team:** Chris Raymond, Åsa Sang, Niel Sang, Mads Farsö, Thomas Randrup, Ingrid S-H,. Lisa Diedrich,

Tobias Emilsson

Status: Horizon 2020, Stage A application submitted

Project Title: i-Tree: 1. Using I-tree for improving municipal tree management Depts/Groups:

Governance & management, Urban Vegetation

Staff Team: Johan Östberg, Blaz Klobucar, Tobias Emilsson, Thomas Randrup

Status: Crowd funded, Movium application

Project Title: State of Swedish Parks

Depts/Groups: Governance & management, Urban Vegetation **Staff Team** Thomas Randrup, Björn Wiström, Johan Östberg

Status: In publication phase – funded by MOVIUM

Project Title: When the municipalities set the research agenda **Depts/Groups:** Management & Governance and Landscape planning

Staff Team Bengt Persson, Natalie Coquand, Ingrid Sarlöv Herlin, Mattias Qviström, Thomas Lexén

Status Ongoing. Ends 2018-12-31

SUBMITTED BY Maria Ignatieva/ Governance and Management

Project Title: Lawn as ecological and cultural phenomenon: Search for sustainable lawns in Sweden. Gräsmattan som ekologiskt och kulturellt fenomen. Hur ska gräsmattor i Sverige planeras och skötas för att vara både funktionella, estetiskt tilltalande och ekologiskt hållbara?

Dept/Group: SOL, SLU; Artdatabanken, Dept of Ecology, SLU; CBM, SLU; Department of Ecology, SLU;

Department of Soil and Environment, SLU; JTI - Institutet för jordbruks- och miljöteknik

Staff Team: Maria Ignatieva, Tuula Eriksson, Fredrik Eriksson, Per Berg, Karin Ahrné, Jörgen Wissman, Marcus Hedblom, Pernilla Tidåker, Jan Bengtsson, Thomas Kätterer, Håkan Marstrop **Status:** 2013-2016 FORMAS funded research (The Swedish Research Council) / 7 published in peer-

reviewed journals.

Projects Submitted by AEM – (needs to be reformatted to fit into list)

(AEM) List of collaboration in relation to SLU Landscape

	Title	Departments involved	Persons involved	Status/ <mark>FUNDERS</mark>
Tea	ching/coursework			
1	Master course: Outdoor environments for children and youth HEC, LK0260	AEM, LAPF, SoL	Fredrika Mårtensson and Mark Wales AEM (Course leaders)Märit Jansson, Maria Kylin LAPF/ Petter	Course each spring since spring 2016

(COMPILED BY ANDREA KAHN 4/17)

			Åkerblom/Susan Paget	
			SOL	
2	Master course: People & Environment, LK0271	AEM, LAPF	Course responsible is AEM Mats Gyllin/ Caroline Hägerhäll, regularly involves also lectures given by people at LAPF	Course, each autumn Nov- Jan
3	Master course: LK0238 Environmental Perception and Experience	AEM, LAPF	LAPF: Gunnar Cerwén, Åsa Ode Sang & Anna María Páldóttir (AEM)	Since fall 2015 and on-going
4	Master course: LK0239 Landscape analysis in people environment studies	AEM, LAPF	Course responsible is AEM Anna Bengtsson, regularly involves also lectures given by people at LAPF	Course each autumn since 2015
5	Master course: LK0262 Health promoting outdoor environments	AEM, LAPF	Course responsible is AEM Anna Bengtsson, regularly involves also lectures given by people at LAPF	Course each spring since 2017
6	Master course: Urban Agriculture and Social Interaction LK0278	LAPF, AEM (+BT)	Marie Larsson (LAPF) och AEM: Sara Spendrup, Fredrika Mårtensson, Lillian Lavesson, Azadeh Shahrad, Caroline Hägerhäll, Anna Sundberg och Anna María Pálsdóttir (and others)	On-going work
Res	earch project			
1	Skolgårdsutveckling /School ground development	AEM, LAPF	Fredrika Mårtensson (project owner), Mark Wales AEM Märit Jansson, Maria Kylin LAPF	A set of partnership Movium projects partly reported
2	DigiFys, Metoder	AEM, SoL	Susan Paget SoL (owns project together with KTH) Fredrika Mårtensson AEM	Expert at present possibly project application.
3	BUB (Barn Unga Byggd Miljö)	AEM, LAPF	Fredrika Mårtensson AEM and Maria Kylin LAPF Assistant: Mark Wales	Network with annual open meeting
4	Evidence based design processes in healthcare settings.	AEM, LAPF (+Department of Environmental Sciences at	Anna Bengtsson (AEM, SLU) Nina Oher (AEM, SLU) Susanna Lehvävirta (LAPF/ University of Helsinki)	On-going work

(COMPILED BY ANDREA KAHN 4/17)

		University of Helsinki)	Marja Mesimäki (University of Helsinki)	
5	MISPEL, Multi-dimensional, Interactive, Sensoric, People- Environment Laboratory (MISPEL) at SLU Alnarp	AEM, LAPF	Caroline Hägerhäll, Anna María Pálsdóttir, Matilda van den Bosch, Sara Spendrup AEM, Åsa Ode Sang, Neil Sang, LAPF	Application. Has been sent to SLU internal infrastructure call but not been granted funding. Other funders will be approached.
6	Green infrastructures for ecological sustainability and human health and well-being	AEM, LAPF(+Div. of Occupational and Environmental Medicine, Lund University)	Patrik Grahn, Erik Skärbäck, Anna Bengtsson, Nina Oher, Frederik Tauchnitz	Just more than a year left on project – Where is funding FROM
7	Post occupancy evaluation - Alnarp rehabilitation Garden	AEM, LAPF (+ KU, Denmark)	LAPF: Petra Thorpert, Anders B. Nielsen & Anna María Pálsdóttir (AEM)	On-going work
8	Restorative environment	AEM, LAPF (+Unv. Taipai, Tawain & Univ. Helsinki, Finland, Konkuk, Unv. South-Korea)	Åsa Ode Sang (LAPF) & AEM: Azadeh Shahrad och Anna María Pálsdóttir (and others)	On-going work
9	Shelter Homes	AEM, LAPF (+ KU, Denmark)	LAPF: Anders Larsson, Petra Thorpert, AEM: Mark Wales & Anna María Pálsdóttir (and others).	On-going work
10	Immigration and Place attachment	AEM, LAPF (+Malmö Högskola)	Christ Raymond, Azadeh Shahrad and Anna María Pálsdóttir (and others)	On-going work
11	Bjellandstrand Gård – health promoting outdoor environment	AEM, LAPF	Åsa Oden Sang (LAPF) & AEM: Sara Kyrö Wissler, och Anna María Pálsdóttir	Writing the report – on-going work